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Epistemology of Intelligence Agencies -

Nicolae Sfetcu 2019-04-07

About the analogy between the epistemological and methodological aspects of the activity of intelligence agencies and some scientific disciplines, advocating for a more scientific approach to the process of collecting and analyzing information within the intelligence cycle. I assert that the theoretical, ontological and epistemological aspects of the activity of many intelligence agencies are underestimated, leading to incomplete understanding of current phenomena and confusion in inter-institutional collaboration. After a brief Introduction, which includes a history of the evolution of the

intelligence concept after World War II, Intelligence Activity defines the objectives and organization of intelligence agencies, the core model of these organizations (the intelligence cycle), and the relevant aspects of the intelligence gathering and intelligence analysis. In the Ontology section, I highlight the ontological aspects and the entities that threaten and are threatened. The Epistemology section includes aspects specific to intelligence activity, with the analysis of the traditional (Singer) model, and a possible epistemological approach through the concept of tacit knowledge developed by scientist Michael Polanyi. In the Methodology section there are various

methodological theories with an emphasis on structural analytical techniques, and some analogies with science, archeology, business and medicine. In Conclusions I argue on the possibility of a more scientific approach to methods of intelligence gathering and analysis of intelligence agencies. CONTENTS: Abstract 1 Introduction 1.1. History 2. Intelligence activity 2.1. Organizations 2.2. Intelligence cycle 2.3 Intelligence gathering 2.4. Intelligence analysis 2.5. Counterintelligence 2.6. Epistemic communities 3. Ontology 4. Epistemology 4.1. The tacit knowledge (Polanyi) 5. Methodologies 6. Analogies with other disciplines 6.1. Science 6.2. Archeology 6.3. Business 6.4. Medicine 7. Conclusions Bibliography DOI: 10.13140/RG.2.2.12971.49445 *Sociocultural Intelligence* - Kerry Patton 2010-07-15 The book offers an in-depth analysis and conceptualization of a much needed intelligence discipline, Sociocultural intelligence (SOCINT).

SOCINT means observing and analyzing such elements as the land, the people, and their communities. Customs, moral attitudes, and culture of foreign populations are integrated into the analysis of the information gathered to maximize the efficiency of security initiatives. A key tool in intelligence and covert operations, SOCINT can mostly be used for non-lethal operations that require a thorough understanding of networks and systems. Simply, by understanding the behavioral aspects of relationships and systems, we will have a greater opportunity for 'success' by knowing who, what, where, when, why, and how to influence within the systems themselves. Not only a tool for war fighting, SOCINT is needed for multiple uses, such as law enforcement operations and business. Written by an international expert, this unique book combines theoretical analysis with practical application to present and advocate for the systematic use of SOCINT to students and practitioners in

intelligence studies, intelligence communities, and national security.

Corporate Security Intelligence and Strategic Decision Making - Justin Crump

2015-04-28

Despite a clear and compelling need for an intelligence-led approach to security, operational, and reputational risks, the subject of corporate security intelligence remains poorly understood. An effective intelligence process can directly support and positively impact operational activity and associated decision-making and can even be used to driv

Cognitive Bias in Intelligence Analysis -

Whitesmith Martha Whitesmith 2020-09-21

Tests whether the analysis of competing hypotheses reduces cognitive bias, and proposes a more effective approach. Reveals that a key element of current training provided to the UK and US intelligence communities (and likely all 5-EYES and several European agencies) does not have a proven ability to mitigate cognitive

biases. Demonstrates that judging the credibility of information from human sources means that intelligence analysis faces greater complexity and cognitive strain than non-intelligence analysis. Explains the underlying causes cognitive biases, based on meta-analyses of existing research. Shows that identifying the ideal conditions for intelligence analysis is a more effective way of reducing the risk of cognitive bias than the use of ACH. Recent high-profile intelligence failures - from 9/11 to the 2003 Iraq war - prove that cognitive bias in intelligence analysis can have catastrophic consequences. This book critiques the reliance of Western intelligence agencies on the use of a method for intelligence analysis developed by the CIA in the 1990s, the Analysis of Competing Hypotheses (ACH). The author puts ACH to the test in an experimental setting against two key cognitive biases with unique empirical research facilitated by UK's Professional Heads of Intelligence Analysis unit at the Cabinet Office, and finds

that the theoretical basis of the ACH method is significantly flawed. Combining the insight of a practitioner with over 11 years of experience in intelligence with both philosophical theory and experimental research, the author proposes an alternative approach to mitigating cognitive bias that focuses on creating the optimum environment for analysis, challenging current leading theories.

Critical Thinking for Strategic Intelligence -

Katherine Hibbs Pherson 2020-08-28

With *Critical Thinking for Strategic Intelligence*, Katherine Hibbs Pherson and Randolph H. Pherson have updated their highly regarded, easy-to-use handbook for developing core critical thinking skills and analytic techniques. This indispensable text is framed around 20 key questions that all analysts must ask themselves as they prepare to conduct research, generate hypotheses, evaluate sources of information, draft papers, and ultimately present analysis, including: How do I get started? Where is the

information I need? What is my argument? How do I convey my message effectively? The Third Edition includes suggested best practices for dealing with digital disinformation, politicization, and AI. Drawing upon their years of teaching and analytic experience, Pherson and Pherson provide a useful introduction to skills that are essential within the intelligence community.

Critical Thinking and Intelligence Analysis

(Second Edition) - David T. Moore 2010-02-01

Analysts and analysts alone create intelligence. Although technological marvels assist analysts by cataloging and presenting data, information and evidence in new ways, they do not do analysis. To be most effective, analysts need an overarching, reflective framework to add structured reasoning to sound, intuitivethinking. "Critical thinking" provides such a framework and goes further, positively influencing the entire intelligence analysis process. Analysts who adopt critical thinking stand to improve

their analysis. This paper defines critical thinking in the context of intelligence analysis, explains how it influences the entire intelligence process, explores how it toughens the art of intelligence analysis, suggests how it may be taught, and deduces how analysts can be persuaded to adopt this habit.

Publications Combined: Over 20 National Intelligence University Studies Focusing On Domestic Intelligence -

Over 3,300 total pages Introduction: The National Intelligence University is the Intelligence Community's sole accredited, federal degree-granting institution. The main campus is located in Bethesda, MD and it also has Academic Centers located around the world. The faculty of NIU are subject matter experts from around the intelligence community who bring a wealth of knowledge and practical experience, as well as academic qualifications, to the classroom. Included titles: BRINGING INTELLIGENCE ABOUT Practitioners Reflect on

Best Practices ANTICIPATING SURPRISE
Analysis for Strategic Warning Learning With Professionals: Selected Works from the Joint Military Intelligence College THE CREATION OF THE NATIONAL IMAGERY AND MAPPING AGENCY: CONGRESS'S ROLE AS OVERSEER
The Coast Guard Intelligence Program Enters the Intelligence Community A Case Study of Congressional Influence on Intelligence Community Evolution THE BLUE PLANET INFORMAL INTERNATIONAL POLICE NETWORKS AND NATIONAL INTELLIGENCE TEACHING INTELLIGENCE AT COLLEGES AND UNIVERSITIES SHAKESPEARE FOR ANALYSTS: LITERATURE AND INTELLIGENCE
Out of Bounds: Innovation and Change in Law Enforcement Intelligence Analysis Managing the Private Spies Use of Commercial Augmentation for Intelligence Operations Intelligence Professionalism in the Americas Y: The Sources of Islamic Revolutionary Conduct GLOBAL WAR ON TERRORISM: ANALYZING THE STRATEGIC

THREAT SENSEMAKING - A STRUCTURE FOR AN INTELLIGENCE REVOLUTION Finding Leaders Preparing the Intelligence Community for Succession Management EXPERIENCES TO GO: TEACHING WITH INTELLIGENCE CASE STUDIES Democratization of Intelligence Crime Scene Intelligence An Experiment in Forensic Entomology BENEATH THE SURFACE INTELLIGENCE PREPARATION OF THE BATTLESPACE for COUNTERTERRORISM A FLOURISHING CRAFT: TEACHING INTELLIGENCE STUDIES INTELLIGENCE ANALYSIS IN THEATER JOINT INTELLIGENCE CENTERS: AN EXPERIMENT IN APPLYING STRUCTURED METHODS The Common Competencies for State, Local, and Tribal Intelligence Analysts Analyzing Intelligence - Roger Z. George 2008-04-09 Drawing on the individual and collective experience of recognized intelligence experts and scholars in the field, Analyzing Intelligence

provides the first comprehensive assessment of the state of intelligence analysis since 9/11. Its in-depth and balanced evaluation of more than fifty years of U.S. analysis includes a critique of why it has under-performed at times. It provides insights regarding the enduring obstacles as well as new challenges of analysis in the post-9/11 world, and suggests innovative ideas for improved analytical methods, training, and structured approaches. The book's six sections present a coherent plan for improving analysis. Early chapters examine how intelligence analysis has evolved since its origins in the mid-20th century, focusing on traditions, culture, successes, and failures. The middle sections examine how analysis supports the most senior national security and military policymakers and strategists, and how analysts must deal with the perennial challenges of collection, politicization, analytical bias, knowledge building and denial and deception. The final sections of the book propose new ways

to address enduring issues in warning analysis, methodology (or "analytical tradecraft") and emerging analytic issues like homeland defense. The book suggests new forms of analytic collaboration in a global intelligence environment, and imperatives for the development of a new profession of intelligence analysis. *Analyzing Intelligence* is written for the national security expert who needs to understand the role of intelligence and its strengths and weaknesses. Practicing and future analysts will also find that its attention to the enduring challenges provides useful lessons-learned to guide their own efforts. The innovations section will provoke senior intelligence managers to consider major changes in the way analysis is currently organized and conducted, and the way that analysts are trained and perform.

Intelligence and Intelligence Analysis - Patrick F. Walsh 2011-05-31

This book tracks post 9/11 developments in

national security and policing intelligence and their relevance to new emerging areas of intelligence practice such as: corrections, biosecurity, private industry and regulatory environments. Developments are explored thematically across three broad sections: applying intelligence understanding structures developing a discipline. Issues explored include: understanding intelligence models; the strategic management challenges of intelligence; intelligence capacity building; and the ethical dimensions of intelligence practice. Using case studies collected from wide-ranging interviews with leaders, managers and intelligence practitioners from a range of practice areas in Australia, Canada, New Zealand, the UK and US, the book identifies examples of good practice across countries and agencies that may be relevant to other settings. Uniquely bringing together significant theoretical and practical developments in a sample of traditional and emerging areas of intelligence, this book

provides readers with a more holistic and interdisciplinary perspective on the evolving intelligence field across several different practice contexts. Intelligence and Intelligence Analysis will be relevant to a broad audience including intelligence practitioners and managers working across all fields of intelligence (national security, policing, private industry and emerging areas) as well as students taking courses in policing and intelligence analysis.

US Intelligence and Al Qaeda - de Werd Peter de Werd 2020-09-21

This book sets out a new analytic methodology: analysis by contrasting narratives (ACN), which states that defining an enemy and attempting to counter threats can contribute to the manifestation of that threat. Peter de Werd applies ACN to the problem the US faced in understanding and responding to the phenomenon of Al Qaeda in the 1990s. He demonstrates how this approach can fill a gap in

intelligence studies by enhancing the understanding of complex intelligence problems and strengthening the practice of intelligence analysis. Adopting a reflexivist theoretical stance, the book underlines the importance of an integrated approach to interpretation and action, and of a continuous dialogue between intelligence and policy.

Global Trends 2040 - National Intelligence Council 2021-03

"The ongoing COVID-19 pandemic marks the most significant, singular global disruption since World War II, with health, economic, political, and security implications that will ripple for years to come." -Global Trends 2040 (2021) Global Trends 2040-A More Contested World (2021), released by the US National Intelligence Council, is the latest report in its series of reports starting in 1997 about megatrends and the world's future. This report, strongly influenced by the COVID-19 pandemic, paints a bleak picture of the future and describes a

contested, fragmented and turbulent world. It specifically discusses the four main trends that will shape tomorrow's world: - Demographics-by 2040, 1.4 billion people will be added mostly in Africa and South Asia. - Economics-increased government debt and concentrated economic power will escalate problems for the poor and middleclass. - Climate-a hotter world will increase water, food, and health insecurity. - Technology-the emergence of new technologies could both solve and cause problems for human life. Students of trends, policymakers, entrepreneurs, academics, journalists and anyone eager for a glimpse into the next decades, will find this report, with colored graphs, essential reading.

Quantitative Intelligence Analysis - Edward Waltz 2014-10-16

Quantitative Intelligence Analysis describes the model-based method of intelligence analysis that represents the analyst's mental models of a subject, as well as the analyst's reasoning

process exposing what the analyst believes about the subject, and how they arrived at those beliefs and converged on analytic judgments. It includes: Specific methods of explicitly representing the analyst's mental models as computational models; dynamic simulations and interactive analytic games; the structure of an analyst's mental model and the theoretical basis for capturing and representing the tacit knowledge of these models explicitly as computational models detailed description of the use of these models in rigorous, structured analysis of difficult targets; model illustrations and simulation descriptions; the role of models in support of collection and operations; case studies that illustrate a wide range of intelligence problems; And a recommended curriculum for technical analysts.

Military-Age Males in Counterinsurgency and Drone Warfare - Sarah Shoker 2020-09-05
This book documents the political ecosystem that legitimized violent military action against

military-age males in US military operations after September 11, 2001. It first introduces the military-age male as a category used to identify insurgent combatants who have blended into civilian environments. Though US officials maintained that military-age males were not automatically assumed to be combatants, defense and intelligence professionals nevertheless used biases related to gender, age, religion and race to interpret the battlespace. Based on an analysis of the Obama administration's decision to exclude adolescent boys and men from drone warfare's collateral damage count, and an examination of similar problems with combatant identification under the Bush administration, the author argues that the military-age male category contributed to the deterioration of civilian protection. The concluding chapters discusses the link between counterinsurgency, drone warfare, and emerging trends in artificial intelligence and autonomy in weapons systems, highlighting the

relation between algorithmic discrimination and the misidentification of civilians as combatants.

Cultivating Intelligence - Louise Harmon
1996-03-01

A personal account of academic life In what might be considered a postmodern version of *The Paper Chase*, Louise Harmon and Deborah W. Post explore what law school looks and feels like today for two women academics. In the tradition of Patricia Williams's *The Alchemy of Race and Rights*, these two women take the reader on an intimate intellectual journey, exploring the meanings of difference, to them and to the academy. The two women—one black, the other white; one more oriented toward metaphor, the other toward narrative—grapple with what it means to teach law, as a woman, as a minority, as an activist, in an environment that remains overwhelmingly white, male, and traditionalist. Partially as a response to the controversies raging around *The Bell Curve*, Harmon and Post devote the core of their

conversation to the relationship between intelligence, cognitive theory, and professional education. They critique the very nature and purpose of legal pedagogy, exploring the legacy of Christopher Columbus Langdell, the founder of the modern law school, who could not have imagined the diverse student bodies that constitute today's campuses. How do people learn? What does it mean to teach critical thinking in institutions where hierarchy is entrenched? What happens when a professor with a couch and conversation teaching style confronts 100+ students in an amphitheater? Why do students with the most interested and animated faces in class often fail miserably on exams? In a book devoid of posturing and intellectual bravado, Harmon and Post provide a refreshing, revealing portrait of women in academia and the conflicts, anxieties, skepticism, and realities any thinking educator must confront.

Sensemaking - David T. Moore 2011

NOTE: NO FURTHER DISCOUNT FOR THIS PRODUCT- OVERSTOCK SALE -- Significantly reduced list price Diagnoses the ills of the intelligence community. Describes the potential that sensemaking offers as a means precisely for helping policymakers to improve how they think about policy. Other related items: Critical Thinking and Intelligence Analysis is available here: <https://bookstore.gpo.gov/products/sku/008-020-01589-0>

United States Congressional Serial Set, Serial No. 14876, Senate Report No. 301, U.S.

Intelligence Community's Prewar Intelligence Assessments on Iraq, Report of Select Committee on Intelligence is available here: <https://bookstore.gpo.gov/products/sku/552-108-00074-4>

Crafting an Intelligence Community: Papers of the First Four DCIs (Book and DVD) is available here: <https://bookstore.gpo.gov/products/sku/041-015-00298-8>

Interrogation: World War II, Vietnam, and

Iraq is available here: <https://bookstore.gpo.gov/products/sku/008-000-01017-0> Who Watches the Watchmen?: The Conflict between National Security and Freedom of the Press is available here: <https://bookstore.gpo.gov/products/sku/008-020-01606-3>"

Psychology of Intelligence Analysis - Richards J Heuer 2020-03-05

In this seminal work, published by the C.I.A. itself, produced by Intelligence veteran Richards Heuer discusses three pivotal points. First, human minds are ill-equipped ("poorly wired") to cope effectively with both inherent and induced uncertainty. Second, increased knowledge of our inherent biases tends to be of little assistance to the analyst. And lastly, tools and techniques that apply higher levels of critical thinking can substantially improve analysis on complex problems.

Artificial Intelligence - J R Ennals 2014-05-23
Artificial Intelligence: State of the Art Report is

a two-part report consisting of the invited papers and the analysis. The editor first gives an introduction to the invited papers before presenting each paper and the analysis, and then concludes with the list of references related to the study. The invited papers explore the various aspects of artificial intelligence. The analysis part assesses the major advances in artificial intelligence and provides a balanced analysis of the state of the art in this field. The Bibliography compiles the most important published material on the subject of artificial intelligence and includes all the materials cited in the invited paper and analysis references.

Crime and Intelligence Analysis - Glenn Grana 2021-04-08

Crime and Intelligence Analysis: An Integrated Real-Time Approach, 2nd Edition, covers everything crime analysts and tactical analysts need to know to be successful. Providing an overview of the criminal justice system as well as the more fundamental areas of crime analysis,

the book enables students and law enforcement personnel to gain a better understanding of criminal behavior, learn the basics of conducting temporal analysis of crime patterns, use spatial analysis to better understand crime, apply research methods to crime analysis, and more successfully evaluate data and information to help predict criminal offending and solve criminal cases. A new chapter provides expert advice about terrorist threats and threat assessment. Criminal justice and police academy students, as well as civilians, sworn officers, and administrators, can build the skills to be credible crime analysts who play a critical role in the daily operations of law enforcement.

Communicating with Intelligence - James S. Major 2012

Resources in Education - 1997

Red Team - Micah Zenko 2015-11-03
Essential reading for business leaders and

policymakers, an in-depth investigation of red teaming, the practice of inhabiting the perspective of potential competitors to gain a strategic advantage Red teaming. The concept is as old as the Devil's Advocate, the eleventh-century Vatican official charged with discrediting candidates for sainthood. Today, red teams are used widely in both the public and the private sector by those seeking to better understand the interests, intentions, and capabilities of institutional rivals. In the right circumstances, red teams can yield impressive results, giving businesses an edge over their competition, poking holes in vital intelligence estimates, and troubleshooting dangerous military missions long before boots are on the ground. But not all red teams are created equal; indeed, some cause more damage than they prevent. Drawing on a fascinating range of case studies, Red Team shows not only how to create and empower red teams, but also what to do with the information they produce. In this vivid,

deeply-informed account, national security expert Micah Zenko provides the definitive book on this important strategy -- full of vital insights for decision makers of all kinds.

Can't We All Just Get Along? - Timothy Christenson 2007

Building Trust in Information - Victoria L. Lemieux 2016-08-11

This book reports on the results of an interdisciplinary and multidisciplinary workshop on provenance that brought together researchers and practitioners from different areas such as archival science, law, information science, computing, forensics and visual analytics that work at the frontiers of new knowledge on provenance. Each of these fields understands the meaning and purpose of representing provenance in subtly different ways. The aim of this book is to create cross-disciplinary bridges of understanding with a view to arriving at a deeper and clearer

perspective on the different facets of provenance and how traditional definitions and applications may be enriched and expanded via an interdisciplinary and multidisciplinary synthesis. This volume brings together all of these developments, setting out an encompassing vision of provenance to establish a robust framework for expanded provenance theory, standards and technologies that can be used to build trust in financial and other types of information.

Strategic Analysis in Support of International Policy Making - Thomas Juneau 2017-02-02

The book aims to improve our understanding of what it means to create high-quality analytical products by focusing on the concept of relevance for policy-makers. Despite variations in context, strategic analysts in different sectors (in both intelligence and non-intelligence government organizations, private consultancies, think tanks, and academia) face similar problems in identifying the needs of their clients and setting

up organizations with the mandates, structures, and personnel necessary to address those needs. The objective is therefore to identify these common challenges, compare solutions, and share lessons learned. To do so, broader thematic reflections on strategic analysis are combined with innovative case studies of how organizations have worked to successfully produce relevant analysis. The first section explores challenges to achieving relevance at the level of the analyst, while the remainder of the book analyses cases at the level of organizations.

Risk Analysis and Security Countermeasure Selection - Robert Lapham 2015-07-01

This new edition of Risk Analysis and Security Countermeasure Selection presents updated case studies and introduces existing and new methodologies and technologies for addressing existing and future threats. It covers risk analysis methodologies approved by the U.S. Department of Homeland Security and shows

how to apply them to other organizations
Intelligence Essentials for Everyone - Lisa Krizan
1999

Transforming Higher Education - Stephen J. Rosow 2012-07-10

The essays in this book address the transformation of higher education and the transformative possibilities of its current conditions. Higher education in American history has always functioned within the context of larger social and political forces. Universities and colleges have provided skilled labor for the work force, scientific knowledge and innovation for manufacturing, and policy expertise for government.

The Art of Intelligence - Rubén Arcos
2019-06-12

This professional resource offers a second volume of original simulations, exercises, and games designed by academics and intelligence professionals from around the world. These

interactive learning tools add value to students' understanding of the intelligence enterprise.

Murphy's Law - Jack Murphy 2019-04-23

For fans of the New York Times bestsellers *The Last Punisher* and *Lone Survivor*, a heart-pounding military memoir from a former Army Ranger sniper and Special Operations weapon sergeant-turned-journalist about the incredible highs and devastating lows of his career.

Growing up in small New York towns, Jack Murphy knew he wanted to lead a life far from the ordinary—a life of adventure and valor. After the 9/11 attacks, he immediately enlisted in the Army, knowing this was his chance to live the life he desired and fight for a cause he staunchly supported. After making it through the rigorous Ranger Indoctrination Program, he graduated sniper school and was promptly deployed to Afghanistan, where his experiences went from ordinary to extraordinary. In this gripping military memoir, Murphy recounts the multiple missions he underwent as a Ranger, a Special

Forces weapons sergeant, and ultimately, a boots-on-the-ground journalist. From enemy ambushes, dodging explosives, crashing terrorists' weddings, and landing helicopters in the streets of Mosul, Jack provides a hard-hitting glimpse of what combat is like in some of the world's most dangerous, war-torn places. With tours of duty in two of the most decorated units of the armed forces, Murphy brings a unique perspective to the military genre as he reflects on his great triumphs and shattering failures both on and off the battlefield. Later, Murphy turned his attention to breaking news within the military. His stories have taken him from Iraq to Switzerland, from Syria to South Korea. From crossing Middle Eastern borders in the dead of night, to rolling into an IED-laden zone, Murphy's stories are always a thrill a minute. *Murphy's Law* tells a story of intense bravery and sacrifice—both on and off the battlefield. *Seguridad nacional, amenazas y respuestas* - Luis de la Corte Ibáñez 2014-11-17

La seguridad es una aspiración universal a la que ningún país puede renunciar. En un mundo en permanente transformación, las fuentes de tensión y riesgo se suceden y multiplican incesantemente: terrorismo, conflictos armados, amenazas cibernéticas, crisis financieras y energéticas, criminalidad organizada, espionaje, armas de destrucción masiva, piratería, catástrofes naturales o riesgos ambientales, entre otras muchas. La persistencia de estos peligros demuestra que la seguridad plena no está garantizada por sí sola. Por ese motivo, en los últimos años el concepto de seguridad nacional ha sido reincorporado a las directrices que orientan la acción de Estados y Gobiernos, incluidos los de España. En Seguridad nacional, amenazas y respuestas, un equipo de especialistas académicos españoles y de profesionales del ámbito de la seguridad y de la defensa ahonda en la problemática de la seguridad nacional y revisa sus principales interrogantes: ¿qué dimensiones la integran?;

¿cuál debe ser la arquitectura institucional de un sistema de seguridad nacional adaptado a los tiempos y circunstancias actuales y futuras?; ¿cuáles son las principales amenazas que pueden poner en peligro la seguridad de las naciones, particularmente de España y de todas las personas que viven en nuestro país? y, finalmente, ¿qué estrategias y líneas de acción deberían aplicarse para hacer frente a esas amenazas?

Advances in Information and Intelligent

Systems - Zbigniew W. Ras 2009-10-15

The College of Computing and Informatics (CCI) at UNC-Charlotte has three departments: Computer Science, Software and Information Systems, and Bioinformatics and Genomics. The Department of Computer Science offers study in a variety of specialized computing areas such as database design, knowledge systems, computer graphics, artificial intelligence, computer networks, game design, visualization, computer vision, and virtual reality. The Department of

Software and Information Systems is primarily focused on the study of technologies and methodologies for information system architecture, design, implementation, integration, and management with particular emphasis on system security. The Department of Bioinformatics and Genomics focuses on the discovery, development and application of novel computational technologies to help solve important biological problems. This volume gives an overview of research done by CCI faculty in the area of Information & Intelligent Systems. Presented papers focus on recent advances in four major directions: Complex Systems, Knowledge Management, Knowledge Discovery, and Visualization. A major reason for producing this book was to demonstrate a new, important thrust in academic research where college-wide interdisciplinary efforts are brought to bear on large, general, and important problems. As shown in the research described here, these efforts need not be formally organized joint

undertakings (through parts could be) but are rather a convergence of interests around grand themes.

Critical Thinking and Intelligence Analysis -

David T. Moore 2010-10

Contents: (1) How Do People Reason?; (2) What is Critical Thinking?; (3) What Can Be Learned from the Past?: Thinking Critically about Cuba: Deploying the Missiles; Assessing the Implications; Between Dogmatism and Refutation; Lacking: Disconfirmation; The Roles of Critical Thinking in the Cuban Crisis; Winners and Losers: The Crisis in Context; Ten Years Later, They Meet Again; Judgment; (4) How Can Intelligence Analysts Employ Critical Thinking?; (5) How Can Intelligence Analysts be Taught to Think Critically?; (6) How Does Critical Thinking Transform?; (7) What Other Points of View Exist?; (8) What Does the Future Hold?; (9) NSA's Critical Thinking and Structured Analysis Class Syllabus. Charts and tables.

Intercultural Public Relations - Lan Ni

2022-02-07

This book continues the groundbreaking work begun in *Intercultural Public Relations: Theories for Managing Relationships and Conflicts with Strategic Publics* (Routledge, 2018), by applying the theoretical framework of intercultural public relations to actual practice. Practical public relations contexts examined by the contributing chapter authors—both scholars and practitioners—include corporations, government, military, healthcare, education, and activism. The book covers real-world situations, including the training of practitioners to become more interculturally competent, identifying and understanding publics or stakeholders with different cultural backgrounds and identities, building and maintaining relationships with these publics/stakeholders, and managing conflicts with them. Offering practical guidance while examining both best practices and difficult challenges, this book is useful for public relations researchers, practitioners, and

students as they explore how intercultural public relations contributes to organizational effectiveness and social change.

Risk Analysis and Security Countermeasure Selection - CPP/PSP/CSC, Thomas L. Norman
2009-12-18

When properly conducted, risk analysis enlightens, informs, and illuminates, helping management organize their thinking into properly prioritized, cost-effective action. Poor analysis, on the other hand, usually results in vague programs with no clear direction and no metrics for measurement. Although there is plenty of information on risk analysis

Field Evaluation in the Intelligence and Counterintelligence Context - National Research Council
2010-03-16

On September 22-23, 2009, the National Research Council held a workshop on the field evaluation of behavioral and cognitive sciences--based methods and tools for use in the areas of intelligence and counterintelligence. Broadly

speaking, the purpose of the workshop was to discuss the best ways to take methods and tools from behavioral science and apply them to work in intelligence operations. More specifically, the workshop focused on the issue of field evaluation--the testing of these methods and tools in the context in which they will be used in order to determine if they are effective in real-world settings. This book is a summary and synthesis of the two days of presentations and discussions that took place during the workshop. The workshop participants included invited speakers and experts from a number of areas related to the behavioral sciences and the intelligence community. The discussions covered such ground as the obstacles to field evaluation of behavioral science tools and methods, the importance of field evaluation, and various lessons learned from experience with field evaluation in other areas.

Improving Intelligence Analysis - Stephen Marrin 2012-08-21

This book on intelligence analysis written by intelligence expert Dr. Stephen Marrin argues that scholarship can play a valuable role in improving intelligence analysis. Improving intelligence analysis requires bridging the gap between scholarship and practice. Compared to the more established academic disciplines of political science and international relations, intelligence studies scholarship is generally quite relevant to practice. Yet a substantial gap exists nonetheless. Even though there are many intelligence analysts, very few of them are aware of the various writings on intelligence analysis which could help them improve their own processes and products. If the gap between scholarship and practice were to be bridged, practitioners would be able to access and exploit the literature in order to acquire new ways to think about, frame, conceptualize, and improve the analytic process and the resulting product. This volume contributes to the broader discussion regarding mechanisms and methods

for improving intelligence analysis processes and products. It synthesizes these articles into a coherent whole, linking them together through common themes, and emphasizes the broader vision of intelligence analysis in the introduction and conclusion chapters. The book will be of great interest to students of intelligence studies, strategic studies, US national security, US foreign policy, security studies and political science in general, as well as professional intelligence analysts and managers.

Intelligence Security in the European Union - Artur Gruszczak 2016-08-05

This book investigates the emergence of an EU strategic intelligence community as a complex multi-dimensional networked construction. It examines the constitution, structure and performance of EU intelligence arrangements as part of security policies of the European Union. Intelligence security has become a remarkable feature of the European integration processes. This study assesses the ability of EU Member

States, as well as relevant institutions and agencies, to develop effective, legitimate and accountable institutions and mechanisms for collection, transmission, processing and exchange of intelligence. In this regard, synergy is a key indicator that validates the ability to create the European strategic intelligence community in the EU's legal and institutional framework. This groundbreaking project constructs a comprehensive model of the intelligence community as a distorted epistemic community tailored to singularities of EU security policies and systemic arrangements provided by EU institutions and agencies.

Critical Thinking for Strategic Intelligence - Katherine Hibbs Pherson 2020-08-14

With *Critical Thinking for Strategic Intelligence*, Katherine Hibbs Pherson and Randolph H. Pherson have updated their highly regarded, easy-to-use handbook for developing core critical thinking skills and analytic techniques. This indispensable text is framed around 20 key

questions that all analysts must ask themselves as they prepare to conduct research, generate hypotheses, evaluate sources of information, draft papers, and ultimately present analysis, including: How do I get started? Where is the information I need? What is my argument? How do I convey my message effectively? The Third Edition includes suggested best practices for dealing with digital disinformation, politicization, and AI. Drawing upon their years of teaching and analytic experience, Pherson

and Pherson provide a useful introduction to skills that are essential within the intelligence community.

Critical Thinking - Gregory Bassham 2018

Sensemaking - David T. Moore 2013-09-28

In Sensemaking, David Moore advocates for a paradigm shift to improve analysis among intelligence practitioners, as well as intelligence collaboration with decision makers.